# **New Client Highlights**

#### Consero's Finance-as-a-Service

A fully-managed solution and modern approach to simplify the finance function

CONSERO

# Sample of new logos in 2021

#### **Pain Points:**

- Prior ERP implementation not optimized and manual accounting was still required
- Reporting being done out of Excel, no visibility into key metrics (e.g. project-level profitability, backlog, retention)
- Strategic CFO spending over 50% of his time on manual reporting and other tactical accounting activities

#### **Consero Impact:**

- Consero implemented scalable best-in-class finance & accounting systems and infrastructure to automate processes and
- Consero aligned with management and PE sponsor to ensure all KPIs will be in place in an automated fashion postimplementation, providing clear visibility into key areas to grow the business
- Consero solution elevating the CFO's role, allowing him to focus more time on value-added areas for the business, including its current M&A strategy

#### \$19 Million • Digital Health • PE-Backed • 163 Employees • Tennessee

\$135 Million • SaaS Company • PE-Backed • 475 Employees • Illinois

#### **Pain Points:**

- Central business struggled with invoicing parent / child relationships so consolidating invoices are a manual process
- Reporting in dire need of improvement and had no ability to see key SaaS metrics
- Desire to professionalize the F&A function to prepare for M&A

#### **Consero Impact:**

- Moved client onto Consero's pre-integrated software stack that included support for simplifying consolidation for multiple entities
- Consero collaborated with PE-sponsor and executive team to define KPIs and provide real-time and sophisticated reporting
- Provided an acquisition-ready finance function that can easily onboard and manage new acquisitions onto one General Ledger.

#### \$50 Million • Health Technology • PE-Backed • 235 Employees • Tennessee

#### **Pain Points:**

- MS Dynamics was not supporting automation of the F&A function (billing & revenue) recognition) and increased risk for error with manual processes
- Lack of operational KPI's or Metrics in place for a SaaS business
- No project accounting capabilities to track implementations or services

#### **Consero Impact:**

- Quickly stood up a completely new cloud-based finance function with digital workflows and automation to deliver realtime visibility into key financial data
- Developed a stable financial growth plan with target KPIs and guidance to make sure client stays on track
- Consero automated the project accounting processes so client could see the costs, time, and expenses and help manage resources, billing and revenue recognition.

#### \$100 Million • Health Technology • PE-Backed • 200 Employees • New York

#### **Pain Points:**

- Unable to pass an audit which impacted the business's ability to raise additional capital and could impact the valuation of the business if acquired
- Leadership lacked visibility into clinic level financials and had to work through a painful, manual process to produce historical financials at the clinic-level as part of due diligence during recent Series A

#### **Consero Impact:**

- Delivered reliable back-office services: efficient transaction processing, 10-day month-end-close with accurate, timely and audit-ready reporting
- Client is poised to scale with one GL and multidimensional views which gave visibility into each location; ability to simplify consolidations for multiple entities

### \$20 Million • IT/Cloud/Security • PE-Backed • 131 Employees • Florida

#### **Pain Points:**

 Inability to meet growth targets as team was focused on manual efforts to consolidate acquisitions

#### **Consero Impact:**

 Provided an acquisition-ready finance function that can easily onboard and manage new acquisitions onto one General Ledger.

#### \$10 Million • Cybersecurity • PE-Backed • 120 Employees • California

### **Pain Points:**

- Lack of skillset and professionalism on current F&A team
- Not able to scale or make acquisitions due to outdated finance & accounting systems
- Desire to automate current revenue and billing manual processes: Order to Cash, Revenue Recognition & reporting

#### **Consero Impact:**

- Consero's virtual and skilled finance team provided consistent and reliable back-office services including, transaction processing, closing and reporting
- Consero quickly implemented a scalable and fully integrated best-in-class software platform with role-based, self-service tools to gain insight and control
- Improved productivity by automating order-to-cash cycle with seamless integration to Salesforce and optimized SaaS metrics and analytics with executive dashboards designed for leadership teams

## \$5 Million • SaaS • VC-Backed • 25 Employees • Texas

### **Pain Points:**

- Founder is unable to focus on strategic elements of the business during this high growth stage and was serving as CFO, COO, Customer Success and Implementations
- Need to clean up 2021 financial statements
- Lack of time & accounting knowledge to support transaction accounting and building reports

### **Consero Impact:**

- Provided reliable back-office services: transaction processing, efficient month-end close, timely and audit-ready financials which alleviated the CEO from getting consumed with transactions and overseeing the finance function
- The Consero "Wolf Team" performed the historical conversion from cash to accrual accounting. Enabled customer to transact in accordance with accrual accounting and produce audit-ready financials for 2021 reporting.
- Consero provided a full reporting package based on GAAP compliance throughout the accounting cycle. The SIMPL software delivers all monthly financial reports – at the right level of detail to support the exec team & investors.

## \$5 Million • Software • VC-Backed • 40 Employees • New York

## **Pain Points:**

- Closing the books was inconsistent and they were very dependent on spreadsheets/manual effort/rekeying
- Cash accounting needs to convert to US GAAP / accrual Accounting (Financial statement true-up)
- Finance lead needed support with presenting to Board

## **Consero Impact:**

- Delivered reliable back-office services: efficient transaction processing, 10-day month-end-close with accurate, timely and audit-ready reporting
- Optimized finance function within 30 days with full stack of financial, GAAP accounting, invoicing, and expense software providing Fortune 100 quality infrastructure for rapidly growing company
- Consero provided finance team with clear outputs including weekly cash forecast along with defined KPIs and guidance going into Board meetings

## \$8 Million • Software & Services • PE-Backed • 75 Employees • Florida

## **Pain Points:**

- Need multi-entity support with consolidated chart of accounts and documented accounting policies/procedures
- Deferred revenue is happening haphazardly offline in excel
- Any future funding would require the client to move from Cash to GAAP

## **Consero Impact:**

 Moved client onto Consero's pre-integrated software stack that included support for simplifying consolidation for multiple entities and defined accounting policies, process workflows, and procedure documentation (US GAAP) for all accounting functions

Delivered consistent and reliable back-office services including, transaction processing, closing and reporting, to scale as

- Automation enabled the client to get reporting outputs for FP&A (for KPI generation)
- Converted client from cash to GAAP enabled them to be audit-ready and gain investor confidence for future funding rounds

## \$20 Million • Education Technology • PE-Backed • 110 Employees • Florida

## **Pain Points:**

- New full-time CFO unable to focus on strategic value-add areas vs systems implementation, process/team optimization
- Needed ASC 606 Revenue Recognition setup and custom report definition & configuration

# **Consero Impact:**

needed

- Provided guidance on revenue recognition and automated rev rec tasks and regulatory compliance

## \$10 Million • Multi-location Dental Services • 50 Employees • New York

# **Pain Points:**

Utilizing Bookkeeper360 and recognized that it was not scalable

Finance leadership was using separate GL and consolidation tools

Wanted Finance & Accounting to help tell the equity narrative to future investors

# **Consero Impact:**

- Modernized the finance function with best-in-breed systems with proven processes mapped to the business within 30 days. This improved the scalability, efficiency, and cost structure of financial operations.
- Consero's monthly financial review, budget & forecast sessions provided guidance on the financial planning & KPIs needed to in order to make the most informed decisions, keep the business growing and understand the long-term horizon.
- Efficient finance & accounting software and workflows that include one GL for all entities along with multidimensional views

## \$1 Million • Investment Management Firm • 17 Employees • California

## **Pain Points:**

- On Xero for general ledger software does not have sophisticated reporting/formatting and limitations within billables / accounts receivable
- Lack of internal controls and accounting best practices, considering hiring a Controller
- Management has limitations in managing HR and the Trinet platform

## **Consero Impact:**

- Finance & Accounting function is built to scale with SIMPL, giving them 24/7 access to everything from financial dashboards with real-time information to transactional level details to support documents all in one place
- Consero established & documented standard processes, internal controls, and accounting policies in 30 days; to include full tech stack, F&A team, HR and Payroll to support defined standards.
- Consero's HR team effectively managing the TriNet relationship along with payroll and benefits

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